

謹啓 時下ますますご多祥の段大慶に存じます

さて私儀 七月一日の取締役会をもちまして代表取締役社長を退任いたしました  
社長在任中は格別のご厚情を賜り誠に有難うございました厚く御礼申し上げます  
なお後任の代表取締役にはデイヴィッド・ジェイ・マリーナが就任いたしました私同様  
何卒よろしくご指導ご援助を賜りますようお願い申し上げます 今後は微力ではございま  
すが新しい任務のもと社業の発展に尽す所存でございます  
まずは略儀ながら書中をもちましてご挨拶申し上げます

平成二十二年七月吉日

敬具

サーモライシヤサイエンティフィック株式会社

コーポラルエクセレンス&チャネルマネージメント

ダイレクター 齋藤 仁

謹啓 時下ますますご清祥のこととお慶び申し上げます  
平素は格別のご高配を賜り厚く御礼申し上げます

さて私儀このたび取締役会の決議により齋藤 仁の後任と致しまして平成二十二年  
七月一日付けで代表取締役社長に就任いたしましたつきましては 一意専心  
社業の発展に努力いたす所存でございます  
何卒 前任者同様ご指導とご鞭撻を賜りますようお願い申し上げます  
まずは略式ながら書中をもちましてご挨拶申し上げます

平成二十二年七月吉日

敬具

サーモライシヤサイエンティフィック株式会社

代表取締役社長 デイヴィッド・ジェイ・マリーナ

David J. Malinas

July 2010

Dear Sir/Madam:

I am writing to inform you that I have resigned as Representative Director of Thermo Fisher Scientific K.K. after a Board of Directors meeting held at the first of July, 2010. I would like to express my gratitude for your support and kindness throughout my tenure as Representative Director.

I would also like to inform you that David J. Malinas took over my position as Representative Director. Please extend to him the same support and cooperation that you did to me. Going forward, I wish to continue contributing to the company in my new role to ensure the company's further advancement.

I appreciate all the support I received from you and I extend to you my best wishes for your continued success.

Respectfully,

Hitoshi Saito  
Director  
Commercial Excellence & Channel Management  
Thermo Fisher Scientific K.K.

July 2010

Dear Sir/Madam:

On July 1, 2010, I assumed the position of Representative Director of Thermo Fisher Scientific K.K., replacing Hitoshi Saito, as decided by the Board of Directors. I would like to take this opportunity to express my sincerest thanks for your loyal patronage and support of our company.

In my new position, I am committed to bringing further growth to our company and I will make every effort to expand our business.  
I would therefore like to ask you for the same level of cooperation and support that you have given to my predecessor. Your continued support will be vital to our future success.

Respectfully,

David J. Malinas  
President and Representative Director  
Thermo Fisher Scientific K.K.